Affinity Water Finance (2004) PLC (the "Company")

£250m of 5.875% Sterling Denominated Guaranteed Notes Due 2026 issued by the Company and guaranteed by Affinity Water Limited ("Affinity Water")

AFFINITY WATER ANNOUNCES CHANGE TO ITS BOARD OF DIRECTORS

3 October 2024

Affinity Water Limited ("Affinity Water") is pleased to announce that Mike Brown CBE MVO has been offered and has accepted the role of Chair of Affinity Water Limited. Mike will be appointed as independent non-executive director and Chair designate with effect from 14 October 2024. Mike will be formally appointed as Chair with effect from 17 February 2025.

Mike has extensive experience in the role of Chair across a number of industries, particularly transportation and construction. His prior roles include Commissioner for Transport for London, the world's largest regulated transport authority and he led the Mayor's multi-billion pound investment programme, including the preparation for the highly successful 2012 London Olympics. Mike was also Managing Director of Heathrow Airport during a large-scale transformation and passenger improvement programme. In addition to his new role at Affinity Water, Mike is Chair of the Shareholder' Committee at Mott Macdonald and Chair of the Restoration & Renewal Delivery Authority for the Houses of Parliament. He is also Chair of the Railways Safety and Standards Board, and serves as a board member of Translink, the public transport operator for Northern Ireland.

Commenting on the appointment, CEO Keith Haslett said:

"I am delighted to announce that Mike Brown will be joining Affinity Water as our new Chair. Mike brings with him a wealth of relevant cross-sector experience as well as a wide range of board leadership skills. He will be joining us at an exciting time for the business as we make our final preparations to enter AMP8 and I look forward to our working together to continue Affinity Water's progress and create further value for all of our stakeholders as we embrace the many challenges of the water sector. Affinity Water looks forward to welcoming Mike in October 2024. I would like to express my sincere thanks to lan for his hugely valued leadership and significant contribution to Affinity Water during his role as Chair and wish him every success for the future."

Mike Brown said:

"I very much look forward to working with the Affinity Water Board, its investors and the executive leadership team to continue to build on the achievements of the business, to navigate the challenges and to ensure that we successfully meet and exceed all stakeholder expectations."

ENDS

For further information, please visit our website or contact: Company.secretary@affinitywater.co.uk

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